MINUTES

Meeting of the MassDOT Board of Directors and Joint Meeting of the MassDOT Board of Directors and the Fiscal and Management Control Board

June 11, 2018

Chair Stephanie Pollack called the MassDOT Board of Directors (Board) to order at 12:12 p.m.

Those present were Chair Stephanie Pollack, Directors Steven Poftak, Tim King, Ruth Bonsignore, Dean Mazzarella, Robert Moylan, Betsy Taylor, Monica Tibbits-Nutt, Brian Shortsleeve and Joseph Sullivan being a quorum of the Board of Directors of the Massachusetts Department of Transportation (Board).

Also present were Highway Administrator Jonathan Gulliver, Registrar Erin Deveney, FMCB Chair Joe Aiello, FMCB Director Brain Lang (joined the meeting at 1:30 p.m.), General Manager Luis Ramirez, Owen Kane, Marie Breen, David Pottier, Michelle Ho, Jessie Saintcyr and Tom Donald.

Chair Pollack opened up the public comment session.

The first speakers were Brocton Mayor Bill Carpenter and Representative Josh Cutler who commented on additional commuter rail service to Brockton.

Next, Representative Mathew Muratore commented on Kingston commuter rail service extended.

Next, Josh Ostroff from T4MA commented and provided written testimony on the Transportation Leadership Academy's recent series of workshops and webinars relative to performance measurement and acknowledgement of MassDOT's participation.

Next, Richard Prone thanked the FMCB Board for new weekend pass rates on commuter rail and adjustment of schedule on Old Colony commuter rail line.

Next, Bob Sloane from Walk Boston handed in written testimony on the I-90 Allston Interchange FEIR.

Next, Marc Ebuña from Transit Matters and Steven Kaiser commented about collaborating in the public process as it relates to the Allston project.

Next, former Transportation Secretary Fred Salvucci commented on West Station/Allston I-90 project.

Next, Kathryn Carlson from A Better City commented on the Draft CIP, Green Line Extension, AFC 2.0 and the Red/Orange Line.

Lastly, Mary O'Donnell, a Kingston resident who abuts the commuter rail commented on Kingston commuter rail prices.

Next, was the approval of the minutes of the May 14, 2018 meeting.

On motion duly made and seconded, it was:

VOTED: To approve the minutes of May 14, 2018.

Next, Chair Pollack provided the report of the Secretary/CEO and updated the Board on recent activities of MassDOT including: upcoming votes on the CIP and MassDOT budget; Allston I-90 project; Real ID update on educating customers on navigating on-line services of the Registry; update on the Transportation Commission's listening session at UMASS Amherst regarding autonomous vehicles; spring cleaning in New Bedford; Hingham Road Diet Pilot Project; ribbon cutting in Northampton for the bike and pedestrian trail; and completion of the Milestone Mark Preservation Project, as set forth in the Secretary's Report to the Boards, June 11, 2018." Discussion ensued.

The Chair next called upon Highway Administrator Jonathan Gulliver to present Agenda Item 3, the Report from the Highway Administrator. Mr. Gulliver updated the Board on the Commonwealth Avenue Bridge over I-90 test run of lane configuration for the highway project scheduled July 26 – August 11, 2018. Mr. Gulliver continued with updates on the Tobin Bridge Deck Repair and the

Sumner Tunnel Rt.1A reconstruction. Mr. Gulliver concluded his report with the status of the re-opening of the Longfellow Bridge, as set forth in the attached document labeled, “Highway Administrator’s Report, June 11, 2018.” Discussion ensued.

Secretary Pollack noted that Agenda Items 4, 5 and 6, the reports of the Registrar of Motor Vehicles, the Rail and Transit Administrator and the Aeronautics Administrator were written submissions and included in the Board packages, as set forth in the attached documents labeled, “Update on Registry of Motor Vehicles Implementation of Atlas and Real ID, June 11, 2018”, “Rail and Transit Administrator’s Report, June 11, 2018” and “Aeronautics Administrator’s Report, June 11, 2018.” Discussion ensued. Director Poftak asked that audit results referred to in the Rail and Transit Administrator’s report be forwarded to Board members.

Next, the Chair called upon Tom Donald, Director of Bridge Project Management to present Agenda Item 7, a discussion of the Agawam/West Springfield Bridge Replacement. Mr. Donald stated the project would replace the bridge on Route 147 (Spring Street/Memorial Avenue) over the Westfield River and intersection improvements in Agawam/West Springfield, as set forth in the attached document labeled, “Bridge Replacement Br. No.A-05-002=W-21-014 Springfield Street (Route 147) over Westfield River Project File No. 605384, CPC June 11, 2018.” Discussion ensued. Director Bonsignore noted the Capital

Programs Committee had previously heard complete details of this presentation on June 5 and recommended approval of this action by the Board.

On motion duly made, and seconded, it was:

VOTED:

That the Secretary/CEO and/or Administrator for the Highway Division, be and hereby is, authorized to award and execute, in the name and on behalf of the Department, and in a form approved by the General Counsel, a certain Highway Division Contract No. 102272 entitled, "Bridge Replacement Br. No. A-05-002= W-21-014 Route 147 (Memorial Avenue) over the Westfield River and Intersection Improvements (including signals) at 3 locations along Route 147" with Northern Construction Services LLC in the amount of $21,475,105.00 with a contract duration of 1434 calendar days.

Next, Chair Pollack asked MassDOT Chief Financial Officer David Pottier to present Agenda Item 8, a discussion of the MassDOT FY19 Budget. Mr. Pottier began by discussing the key challenges of the budget: continued management of overtime; increasing staffing levels; and the reliance on $45 million supplemental appropriations to fully fund snow and ice to $83 million.

Mr. Pottier continued with budget highlights and explained the complicated transportation funding process including the Toll Operating Budget and Non Toll Operating Budget, as set forth in the attached document labeled "MassDOT FY19 Operating Budget Presentation, June 11, 2018." Discussion ensued. Director Taylor indicated that the Finance and Audit Committee endorses the passage of the budget as presented.

On motion duly made and seconded, it was:

VOTED:

That the Board of Directors of the Massachusetts Department of Transportation hereby adopts the attached Fiscal Year 2019 Operating Budget for the Massachusetts Department of Transportation.

At the call of Chairman Joseph Aiello, a meeting of the Fiscal and Management Control Board (FMCB) was called to order at 2:10 p.m. at the State Transportation Building, Transportation Board Room, 10 Park Plaza, Boston, Massachusetts joining the MassDOT Board of Directors (Board) Meeting for Joint Board presentations.

Secretary Pollack called upon Chair Aiello to present Agenda Item 9, the report from the Fiscal and Management Control Board. Chair Aiello provided some highlights of recent meetings including: adoption of policy guidance on the appropriate uses of capital dollars for funding of salaries of employees whose work focused on the delivery of capital projects; capital program update and a report on select strategic capital investments from the General Manager; and a review of the FY18 operating budget.

Chair Aiello continued to give updates on the Orange Line program; AFC 2.0; approval of a $10 weekend rail pass pilot; an update on early morning bus service; strategies for communicating with customers on bus diversions; and the

approval of a contract for design - professional services of automatic train control for the north side of the Commuter Rail system.

Chair Pollack noted for the record that the Agenda Item 10, the Green Line Extension Quarterly Update was a written document and included in their Board Book.

Next, Chair Pollack called on Michelle Ho, Director of Capital Planning to present Agenda Item 11, a discussion on the Final Capital Improvement Program (CIP). Ms. Ho noted that since the last meeting, MassDOT held public meetings and completed the public comment period, finished the equity analysis and updated sources, projects and spending, as set forth in the attached document labeled, “Final CIP Update SFY 2019-2023, CPC Presentation, June 5, 2018.” Discussion ensued.

Director Bonsignore indicated that she was comfortable with endorsing the approval of the Final CIP by both Boards as it was presented at the June 5, 2018 Capital Programs Committee meeting.

On motion duly made and seconded, it was:

VOTED:

That the Board of Directors hereby approve the Capital Investment Program (CIP), and that the Secretary/CEO is authorized, in the name of and on behalf of the Massachusetts Department of Transportation (Department), to take any steps she deems necessary and

appropriate, to provide notice to the Legislature and the public of the Department's proposed Fiscal Year 2019 - Fiscal Year 2023 CIP.

On motion duly made and seconded, it was:

VOTED:

That the Fiscal and Management Control Board hereby approves the Capital Investment Program (CIP), and that the Secretary/CEO is authorized, in the name of and on behalf of the Massachusetts Department of Transportation (Department), to take any steps she deems necessary and appropriate, to provide notice to the Legislature and the public of the Department's proposed Fiscal Year 2019 - Fiscal Year 2023 CIP.

Next, Chair Pollack called on Assistant Secretary of Human Resources Jessie Saintcyr to present Agenda Item 12, an update on MassDOT's Human Resources (HR) Strategic Plan. Ms. Saintcyr provided updates on the strategic plan, the new HR Service Delivery Model, organizational results of Mass Highway and the Registry of Motor Vehicles, and the focus going forward, as set forth in the attached document labeled "Human Resources Strategic Plan, June 11, 2018." Discussion ensued.

On motion duly made and seconded, it was:

VOTED: to adjourn the MassDOT Board of Directors Meeting at 3:11 p.m.

On motion duly made and seconded, it was:

VOTED: to adjourn the MassDOT Board of Directors at 3:11 p.m.

Documents relied upon for this meeting:

Minutes of May 14, 2018
Rail and Transit Administrator Report, June 11, 2018
Aeronautics Administrator Report, June 11, 2018
Secretary's Report to the Boards, June 11, 2018
Highway Administrator's Report, June 11, 2018
Bridge Replacement Br. No.A-05-002=W-21-014 Springfield Street (Route 147) over Westfield River Project File No. 605384, CPC June 11, 2018
MassDOT FY19 Operating Budget Presentation, June 11, 2018
Green Line Extension Monthly Progress Report, May 2018
Final CIP Update SFY 2019-2023, CPC Presentation, June 5, 2018
MassDOT's Human Resources Strategic Plan, June 11, 2018